GREATER VANCOUVER
BOARD OF TRADE

Greater Vancouver Board of Trade
World Trade Centre
400 – 999 Canada Place
Vancouver, B.C. Canada V6C 3E1
T. 604-681-2111 F. 604-681-0437
E. contactus@boardoftrade.com
boardoftrade.com

President and CEO
Bridgitte Anderson, ICD.D

2025-26
Board Executive

Stuart Louie	Chair
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Diana Vuong, CPA, CA	Vice-Chair and Finance and Audit Committee Chair
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Tamara Vrooman O.B.C.	Member at Large
Mindy Wight	Member at Large

2025-26
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Tracy Redies, ICD.D	Mike Rusch
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Kay Wong-Alafriz	Peter Xotta
Kathryn Young	Dr. Jeff Zabudsky

Council of Governors

2023 - 24	Juggy Sihota-Chahil
2022 - 23	Radha Curpen
2021 - 22	Kirsten Sutton, ICD.D
2020 - 21	Brent Cameron
2019 - 20	Kari Yuers
2018 – 19	Lori Mathison
2017 – 18	Anne Giardini, O.C., O.B.C., Q.C.
2016 – 17	Robin Silvester, ICD.D
2015 – 16	Tim Manning, O.B.C.
2014 – 15	Hon. Janet Austin, O.B.C.
2013 – 14	Elio Luongo
2012 – 13	Ken Martin
2011 – 12	Wendy Lisogar-Cocchia, C.M., O.B.C., LL.D. (Hon)
2010 – 11	Jason McLean
2009 – 10	Sue Paish, Q.C.
2008 – 09	Dr. Don Rix, C.M., O.B.C.
2007 – 08	Henry K.S. Lee
2006 – 07	Frank Borowicz, Q.C.
2005 – 06	Daniel F. Muzyka
2004 – 05	Graeme A.G. Stamp
2003 – 04	Jeff Dowle
2002 – 03	Peter Legge, O.B.C.
2001 – 02	Carole Taylor, O.C., O.B.C.
2000 – 01	Harri Jansson
1999 – 2000	T. Richard Turner
1998 – 99	A. Allan Skidmore
1997 – 98	Robert A. Fairweather
1996 – 97	Brandt C. Louie, O.B.C.
1995 – 96	Wayne A. Nygren
1994 – 95	Jill Bodkin
1994	George F. Gaffney
1993 – 94	Iain J. Harris
1992 – 93	David G. McLean, O.B.C., LL.D, F.ICD
1989 – 90	Larry I. Bell, O.B.C
1988 – 89	Peter H.Hebb
1987 – 88	Bob Kadlec
1986 – 87	Graham Clarke, O.B.C.
1985 – 86	Arthur Hara, O.C.
1984 – 85	Allen. M. Fowlis
1978	Donald C. Selman

Greater Vancouver Board of Trade
400-999 Canada Place, Vancouver, BC, V6C3E1
(604) 640 5456
ceo@boardoftrade.com

Date: January 30, 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Email: pm@pm.gc.ca

Dear Prime Minister Carney:

We are writing to express our strong support for Vancouver's consideration as the host city for the Defence, Security and Resilience Bank (DSRB).

As an organization committed to advancing Canada's economic and security interests, we believe this initiative represents a significant opportunity for our country. Vancouver's strategic position as a gateway between NATO partners and Indo-Pacific allies, coupled with its robust financial sector and dynamic technology ecosystem, uniquely positions it as an optimal choice to advance the DSRB's mandate.

Our region offers unique advantages: a diverse and highly skilled talent pool, strong international connections, and a collaborative environment that fosters innovation and growth. Vancouver's accessibility, world-class infrastructure, and reputation as a global city further enhance its ability to attract top-tier professionals and international investment.

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Sincerely,



Bridgitte Anderson, ICD.D
President and CEO
Greater Vancouver Board of Trade

Weatherhaven™
Rapid and effective response to challenges.

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Email: pm@pm.gc.ca

February 4, 2026

Dear Prime Minister Carney:

I am writing to express our strong support for Vancouver's consideration as the host city for the Defence, Security and Resilience Bank (DSRB).

Weatherhaven is the world's leading provider of mobile shelter infrastructure for the defence sector. We were founded in Vancouver and have supported Canada's defence forces, as well the militaries of 38 other allied nations, with mobile and Arctic-capable shelter solutions for more than 45 years.

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Weatherhaven has found Vancouver to be an ideal location for a global defence-focused organization which supports NATO but also seeks to outreach to partners in the Indo Pacific region. This location provides unequaled reach to the most relevant major cities, both in terms of time zones and the most efficient travel distances.

Our region offers other unique advantages: a diverse and highly skilled talent pool, strong international connections, and a collaborative environment that fosters innovation and growth. Vancouver's accessibility, world-class infrastructure, and reputation as one of the world's most livable cities should help attract top-tier professionals and international investment.

We stand ready to support this effort and collaborate with partners to ensure its success. Hosting the DSRB in Vancouver would not only strengthen Canada's defence and resilience capabilities but also create meaningful opportunities for Vancouver, and Canada, to exemplify its qualities as a global leader in the Pacific.

Sincerely,



Ray Castelli
CEO Weatherhaven

Vancouver International Airport
3211 Grant McConachie Way
Richmond, British Columbia
V7B0A4

January 29, 2026

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Sincerely,

Tamara Vrooman
President & CEO



Tamara Vrooman, O.B.C.
President and Chief Executive Officer
Vancouver International Airport

333 Dunsmuir Street
Vancouver, BC V6B 5R3
Glen.Clark@bchydro.com

Date: February 4, 2026

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Office of the Prime Minister
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Email: pm@pm.gc.ca

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Sincerely,

Glen Clark, Board Chair
BC Hydro

Purdys Chocolatier
8330 Chester Street
Vancouver, BC
V5X 3Y7

4th February 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Email: pm@pm.gc.ca

Dear Prime Minister Carney:

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Sincerely,

Lawrence Eade
President
Purdys Chocolatier

7851 Alderbridge Way
Richmond, British Columbia
V6X 2A4 Canada

Phone: 604-278-5578
Fax: 604-278-7230

Date: February 4, 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Email: pm@pm.gc.ca

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Sincerely,

Richard Eppich
Chief Executive Officer

ADVANCED CYCLOTRON SYSTEMS, INC.

Ebco Industries Ltd. | Advanced Cyclotron Systems inc.
7851 Alderbridge Way, Richmond, BC, V6X 2A4
Direct 604.278.5578 | **Cell** 778.998.0281
www.ebco.com | www.advancedcyclotron.com

GARY SEGAL, C.M., O.B.C.

Date: January 22, 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Email: pm@pm.gc.ca

Dear Prime Minister Carney:

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Sincerely,

Gary Segal
President, Kingswood Capital Corporation

SUITE 520-701 WEST GEORGIA STREET • BOX 10004 PACIFIC CENTRE • VANCOUVER, B.C V7Y 1A1
PHONE: 604-687-1520 • CELL: 604-813-5050
EMAIL: gary@kingswoodcapital.ca

AG Hair Ltd.
14 King Edward Street
Coquitlam, B.C.
V3K 0E7
Phone: (604) 909-2992
Email: mmatthews@aghair.com

January 27, 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Email: pm@pm.gc.ca

Dear Prime Minister Carney:

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Sincerely,

Michele Matthews
Chief Operating Officer
AG Hair Ltd.

BRITISH COLUMBIA
INSTITUTE OF TECHNOLOGY
3700 Willingdon Avenue
Burnaby, British Columbia
Canada V5G 3H2

bcit.ca

January 27, 2026

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Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
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Email: pm@pm.gc.ca

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Sincerely,

Jeff Zabudsky
President

Boyden Global Executive Search
1400, 900 West Hastings Street
Vancouver, BC
604-602-2585
kyoung@boyden.com

Date: 27/01/2026
The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Email: pm@pm.gc.ca

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Sincerely,

Kathryn Young
Managing Partner
Boyden

Industrio AI
800- 525 West 8th Ave,
Vancouver, BC, V5Z-1C6
604-868-8489
edo@industrio.ai

Date: January 29th, 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Email: pm@pm.gc.ca

Dear Prime Minister Carney:

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Sincerely,



Edoardo De Martin
CEO & Co-Founder
Industrio AI

THE
JIM PATTISON
GROUP

CORPORATE OFFICE, 18TH FLOOR, 1067 WEST CORDOVA STREET, VANCOUVER, B.C., CANADA V6C 1C7 (604) 688-6764 FAX: (604) 687-2601 www.jimpattison.com

FOOD, BEVERAGE AND PHARMACY
Pattison Food Group
Save-On-Foods
Urban Fare
Bulkley Valley Wholesale
Pure Integrative Pharmacy
Everything Wine
Quality Foods
Buy-Low Foods
Associated Grocers
Choices Markets
Meinhardt Fine Foods
Nature's Fare Markets
Nesters Market
Van-Whole Produce
Roth's Fresh Markets
Imperial Distributors
Canadian Fishing Company
Alaska General Seafoods
Delta Pacific Seafoods
E&E Foods
Leader Creek Fisheries
North Pacific Seafoods
Ocean Brands

ILLUMINATED SIGNS
Pattison Sign Group

MEDIA
Pattison Outdoor
Pattison Media

AUTOMOTIVE GROUP AND AGRICULTURAL EQUIPMENT
Jim Pattison Auto Group
Audi Edmonton North
Campus Auto
Jim Pattison Chrysler Jeep Dodge
Jim Pattison Hyundai
Jim Pattison Lexus
Jim Pattison Subaru
Jim Pattison Toyota
Jim Pattison Volkswagen
Jim Pattison Volvo
Jim Pattison Lease
Pattison Agriculture
Peterbilt Pacific
Vancouver Hino

RETAIL DISTRIBUTION AND MERCHANDISING
Universal Distribution

ENTERTAINMENT
Great Wolf Lodge
Guinness World Records
Ripley Entertainment
Ripley's Aquariums

PACKAGING
Genpak
Montebello Packaging

FORESTRY
Canfor Corporation

EXPORT SERVICES
Westshore Terminals

REAL ESTATE GROUP
Jim Pattison Developments

INSURANCE
Great Pacific Insurance
Jim Pattison Insurance

January 28, 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
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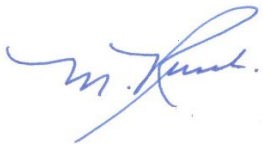
Sincerely,



Mike Rusch
Executive Vice President
The Jim Pattison Group

KPMG LLP
777 Dunsmuir Street
Vancouver BC V7Y 1K3

Telephone (604) 691-3000
Internet www.kpmg.ca

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Sincerely,



Walter R. Pela, FCPA, FCA
Regional Managing Partner, British Columbia
KPMG LLP

SMART CONCRETE®

Kryton International Inc.
1645 East Kent Avenue,
Vancouver, BC Canada V5P 2S8

Tel: 604.324.8280
Fax: 604.324.8899
Toll-free: 1.800.267.8280
www.kryton.com

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Sincerely,

Kari Yuers
President and CEO
Kryton International Inc.

H.Y. LOUIE
a family company

200-4401 Still Creek Drive
Burnaby, B.C.
Canada V5C 6G9

Mailing Address
P.O. Box 4000
Vancouver, B.C.
Canada V6B 3Z5

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Sincerely,

Stuart Louie
Co-President
H.Y. Louie Co. Limited

Richberry Group of Companies
5700 Dhillon Way
Richmond, BC V6V 2A2

Date: January 28, 2026

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Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
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Sincerely,

Peter Dhillon
President & CEO, Richberry Group of Companies
Chairman, Ocean Spray
GVBOT Board Member since 2020

SCIENCE WORLD

Science World
1455 Quebec Street
Vancouver, BC, V6A 3Z7
604-240-5830
tredies@scienceworld.ca

Date: January 27, 2026

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Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
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Email: pm@pm.gc.ca

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Sincerely,

Tracy Redies
President & CEO
Science World

Finance
8, 510 W Georgia Street
Vancouver, British Columbia
Canada V6B 0M3

telus.com

matthew.murray@telus.com

Matt Murray
Senior Vice-President, Finance Business Partners

January 27, 2026

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Office of the Prime Minister
80 Wellington Street
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Dear Prime Minister Carney:

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As an organization committed to advancing Canada's economic and security interests, we believe this initiative represents a significant opportunity for our country. Vancouver's strategic position as a gateway between NATO partners and Indo-Pacific allies, coupled with its robust financial sector and dynamic technology ecosystem, uniquely positions it as an optimal choice to advance the DSRB's mandate.

Our region offers unique advantages: a diverse and highly skilled talent pool, strong international connections, and a collaborative environment that fosters innovation and growth. Vancouver's accessibility, world-class infrastructure, and reputation as a global city further enhance its ability to attract top-tier professionals and international investment.

We stand ready to support this effort and collaborate with partners to ensure its success. Hosting the DSRB in Vancouver would not only strengthen Canada's defence and resilience capabilities but also create meaningful opportunities for Vancouver, and Canada, to exemplify its qualities as a global leader in the Pacific.

Sincerely,

Matt Murray
Senior Vice-President, Finance Business Partners
TELUS

PACBRIDGE PARTNERS

January 18, 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2

Dear Prime Minister Carney:

We are writing to express our strong support for Vancouver's consideration as the host city for the Defence, Security and Resilience Bank (DSRB).

As an organization committed to advancing Canada's economic and security interests, we believe this initiative represents a significant opportunity for our country. Vancouver's strategic position as a gateway between NATO partners and Indo-Pacific allies, coupled with its robust financial sector and dynamic technology ecosystem, uniquely positions it as an optimal choice to advance the DSRB's mandate.

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Sincerely,



Stephen Kukucha
Partner

RIVALGROUP

Angus Reid Group
14 E 6th Ave
Vancouver, B.C.
V5T1J4

Date: January 22, 2026
The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Email: pm@pm.gc.ca

Dear Prime Minister Carney:

We are writing to express our strong support for Vancouver's consideration as the host city for the Defence, Security and Resilience Bank (DSRB).

As an organization committed to advancing Canada's economic and security interests, we believe this initiative represents a significant opportunity for our country. Vancouver's strategic position as a gateway between NATO partners and Indo-Pacific allies, coupled with its robust financial sector and dynamic technology ecosystem, uniquely positions it as an optimal choice to advance the DSRB's mandate.

Our region offers unique advantages: a diverse and highly skilled talent pool, strong international connections, and a collaborative environment that fosters innovation and growth. Vancouver's accessibility, world-class infrastructure, and reputation as a global city further enhance its ability to attract top-tier professionals and international investment.

We stand ready to support this effort and collaborate with partners to ensure its success. Hosting the DSRB in Vancouver would not only strengthen Canada's defence and resilience capabilities but also create meaningful opportunities for Vancouver, and Canada, to exemplify its qualities as a global leader in the Pacific.

Sincerely,

Angus Reid
Chair
Angus Reid Group

RUCBC

THE RESEARCH UNIVERSITIES' COUNCIL
OF BRITISH COLUMBIA

January 23, 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Email: pm@pm.gc.ca

Dear Prime Minister Carney:

On behalf of British Columbia's research-intensive universities, we are writing to express our strong support for Vancouver as the host city for the Defence, Security and Resilience Bank (DSRB).

As globally recognized institutions we share a common mandate to advance knowledge, develop highly skilled talent, and partner with governments, industry, and international organizations to address complex global challenges. The establishment of the DSRB aligns closely with these objectives, particularly in areas related to security, resilience, advanced technology, supply chains, and economic development. We believe this initiative represents a significant strategic opportunity for Canada.

Vancouver's strategic position as a gateway between NATO partners and Indo-Pacific allies, combined with its robust financial sector and dynamic technology ecosystem, uniquely positions it to advance the DSRB's mandate. The city's accessibility, world-class infrastructure, and reputation as a global hub further enhance its ability to attract top-tier professionals and international investment.

Collectively, our universities educate more than 100,000 undergraduate and graduate students annually and employ leading scholars and researchers whose work spans critical domains such as artificial intelligence, quantum science, advanced computing, cybersecurity, data analytics, business and finance, public policy, and engineering. Our institutions compete successfully on a global stage for top faculty, researchers, and students, and we maintain deep international research partnerships across North America, Europe, and the Asia-Pacific region.

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If Vancouver is selected as the headquarters for the DSRB, our universities would represent a significant and enduring source of highly qualified talent and research capacity. Beyond the existing pipeline of graduates and established academic programs, we are committed to working collaboratively with government and the Bank to respond to emerging talent and workforce needs. This could include tailored programming, applied research partnerships, executive education, internships, and other forms of collaboration, consistent with our public mandates and the institutional autonomy essential to academic excellence.

We stand ready to support this effort and collaborate with partners to ensure its success. Hosting the DSRB in Vancouver would strengthen Canada's defence, security, and resilience capabilities, while creating meaningful opportunities for Vancouver and positioning Canada as a global leader in the Pacific.

Yours sincerely,

Dr. Joy Johnson
Chair, Research Universities' Council of BC, and
President & Vice-Chancellor
Simon Fraser University

Dr. Benoit-Antoine Bacon
President & Vice-Chancellor
The University of British Columba

Dr. Robina Thomas
Acting President & Vice-Chancellor
University of Victoria

JUNO

January 18, 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2

Dear Prime Minister Carney:

We are writing to express our strong support for Vancouver's consideration as the host city for the Defence, Security and Resilience Bank (DSRB).

As an organization committed to advancing Canada's economic and security interests, we believe this initiative represents a significant opportunity for our country. Vancouver's strategic position as a gateway between NATO partners and Indo-Pacific allies, coupled with its robust financial sector and dynamic technology ecosystem, uniquely positions it as an optimal choice to advance the DSRB's mandate.

Our region offers unique advantages: a diverse and highly skilled talent pool, strong international connections, and a collaborative environment that fosters innovation and growth. Vancouver's accessibility, world-class infrastructure, and reputation as a global city further enhance its ability to attract top-tier professionals and international investment.

We stand ready to support this effort and collaborate with partners to ensure its success. Hosting the DSRB in Vancouver would not only strengthen Canada's defence and resilience capabilities but also create meaningful opportunities for Vancouver, and Canada, to exemplify its qualities as a global leader in the Pacific.

Sincerely,

Hunter Scharfe

Hunter Scharfe
CEO & Co-Founder
Juno Industries Inc.

John Montalbano

Tower Beach Capital Ltd.
5428 Marine Drive
West Vancouver BC V7W 2R2
604 649 2148
jmontalbano@towerbeachcapital.com

Date: February 4th, 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Email: pm@pm.gc.ca

Dear Prime Minister Carney:

We are writing to express our strong support for Vancouver's consideration as the host city for the Defence, Security and Resilience Bank (DSRB).

As an organization committed to advancing Canada's economic and security interests, we believe this initiative represents a significant opportunity for our country. Vancouver's strategic position as a gateway between NATO partners and Indo-Pacific allies, coupled with its robust financial sector and dynamic technology ecosystem, uniquely positions it as an optimal choice to advance the DSRB's mandate.

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We stand ready to support this effort and collaborate with partners to ensure its success. Hosting the DSRB in Vancouver would not only strengthen Canada's defence and resilience capabilities but also create meaningful opportunities for Vancouver, and Canada, to exemplify its qualities as a global leader in the Pacific.

Sincerely,



John Montalbano
Past CEO, Phillips, Hager & North Investment Management; Past Vice Chair, RBC Wealth Management

Innovex Equities Corporation
1030 – 400 Burrard Street
Vancouver, BC V6C 3A6
604-683-0433
sam@innovexequities.com

Date: February 5, 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Email: pm@pm.gc.ca

Dear Prime Minister Carney:

We are writing to express our strong support for Vancouver's consideration as the host city for the Defence, Security and Resilience Bank (DSRB).

As an organization committed to advancing Canada's economic and security interests, we believe this initiative represents a significant opportunity for our country. Vancouver's strategic position as a gateway between NATO partners and Indo-Pacific allies, coupled with its robust financial sector and dynamic technology ecosystem, uniquely positions it as an optimal choice to advance the DSRB's mandate.

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Sincerely,

Sam Gudewill
President
Innovex Equities Corporation

NorLand Limited
1030 – 400 Burrard Street
Vancouver, BC V6C 3A6
604-683-0433
sam@innovexequities.com

Date: February 5, 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Email: pm@pm.gc.ca

Dear Prime Minister Carney:

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Sincerely,

Sam Gudewill

Sam Gudewill
Chairman
NorLand Limited

Martin Thibodeau
Regional President, BC
RBC Royal Bank

1055 West Georgia
PO Box 11141
Vancouver BC
V6E 3S5
martin.thibodeau@rbc.com

February 5th, 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Email: pm@pm.gc.ca

Dear Prime Minister Carney:

We are writing to express our strong support for Vancouver's consideration as the host city for the Defence, Security and Resilience Bank (DSRB).

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Sincerely,

Martin Thibodeau
Regional President, British Columbia
RBC Royal Bank

MACDONALD
DEVELOPMENT CORPORATION

January 22, 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Email: pm@pm.gc.ca

Dear Prime Minister Carney:

We are writing to express our strong support for Vancouver's consideration as the host city for the Defence, Security and Resilience Bank (DSRB).

As an organization committed to advancing Canada's economic and security interests, we believe this initiative represents a significant opportunity for our country. Vancouver's strategic position as a gateway between NATO partners and Indo-Pacific allies, coupled with its robust financial sector and dynamic technology ecosystem, uniquely positions it as an optimal choice to advance the DSRB's mandate.

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Sincerely,

Robert J Macdonald, President
Email: rjm@macdevcorp.com

632–1281 Hornby Street
Vancouver, BC V6Z 0G8
iqbalk@zynik.com
604.657.4422

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
pm@pm.gc.ca

Dear Prime Minister Carney,

I am writing to express my strong support for Vancouver's consideration as the host city for the Defence, Security and Resilience Bank (DSRB).

I have spent much of my professional life working across global markets, and I believe this initiative represents an important and timely opportunity for Canada. The DSRB has the potential to strengthen our national resilience while reinforcing Canada's role as a trusted partner in an increasingly complex global environment.

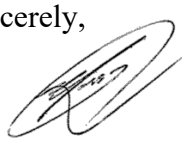
Vancouver is uniquely positioned to support this mandate. As Canada's Pacific gateway, it serves as a natural bridge between NATO partners and Indo-Pacific allies. This strategic location is complemented by a sophisticated financial community, a growing technology sector, and deep experience in international collaboration and cross-border investment.

The region also benefits from a diverse, highly skilled, and globally connected talent pool. Vancouver's accessibility, strong institutions, and world-class infrastructure make it well suited to attract the leadership and expertise required to support an institution of this importance over the long term.

I would welcome the opportunity to support this effort in any way that may be helpful. Hosting the DSRB in Vancouver would strengthen Canada's defence and resilience capabilities and further demonstrate our country's leadership in the Pacific.

Thank you for your consideration.

Sincerely,



Iqbal Kassam

February 5, 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Email: pm@pm.gc.ca

Dear Prime Minister Carney:

We are writing to express our strong support for Vancouver's consideration as the host city for the Defence, Security and Resilience Bank (DSRB).

As an organization committed to advancing Canada's economic and security interests, we believe this initiative represents a significant opportunity for our country. Vancouver's strategic position as a gateway between NATO partners and Indo-Pacific allies, coupled with its robust financial sector and dynamic technology ecosystem, uniquely positions it as an optimal choice to advance the DSRB's mandate.

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Sincerely,

Miranda Lam, K.C.
President & Chief Legal Officer
mlam@acuitastx.com
604-256-6756

Photonic

Photonic Inc.
169 Golden Dr.
Coquitlam, BC V3K 6T1
sboatman@photonic.com

Date: June 10th, 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Email: pm@pm.gc.ca

Dear Prime Minister Carney:

We are writing to express our strong support for Vancouver's consideration as the host city for the Defence, Security and Resilience Bank (DSRB).

As an organization committed to advancing Canada's economic and security interests, we believe this initiative represents a significant opportunity for our country. Vancouver's strategic position as a gateway between NATO partners and Indo-Pacific allies, coupled with its robust financial sector and dynamic technology ecosystem, uniquely positions it as an optimal choice to advance the DSRB's mandate.

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Sincerely,

Sarah Boatman

Sarah Boatman
Chief Financial Officer
Photonic, Inc.

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Société de Développement Économique de la Colombie-Britannique
1555 West 7th Avenue, Vancouver, BC V6J 1S1
(604) 732-3534 - info@sdecb.com

June 26, 2026

The Right Honourable Mark Carney, P.C., M.P.
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Email: pm@pm.gc.ca

Dear Prime Minister Carney,

On behalf of the Société de Développement Économique de la Colombie-Britannique (SDÉCB), we are writing to express our strong and unequivocal support for Vancouver as the host city of the proposed Defence, Security and Resilience Bank (DSRB).

The establishment of the DSRB represents a transformative opportunity for Canada to strengthen its leadership in defence innovation, economic resilience, and international collaboration at a time of increasing global uncertainty. We firmly believe that Vancouver is uniquely positioned to advance this national mandate and maximize its impact for Canada and its allies.

As Canada's gateway to the Indo-Pacific region, Vancouver occupies a strategic position that no other Canadian city can replicate. The city connects North America with key partners across the Pacific while maintaining strong ties with NATO allies. In an era where economic security, technological advancement, and defence preparedness are increasingly interconnected, locating the DSRB in Vancouver would place Canada at the centre of one of the world's most dynamic and strategically significant regions.

Vancouver is also home to a thriving ecosystem of financial institutions, advanced technology companies, clean technology innovators, aerospace firms, cybersecurity specialists, and defence-related industries. This concentration of expertise creates a powerful environment for collaboration, investment, and innovation—exactly the type of ecosystem required to support the DSRB's mission and long-term success.

For more than 25 years, the SDÉCB has been dedicated to strengthening British Columbia's economy through workforce development, entrepreneurship support, community economic development, and strategic partnerships. We stand ready to support the DSRB through several key areas:

• **Bilingual Talent Recruitment and Workforce Development** – Through our employment services and specialized initiatives such as ASCEND, we help connect highly skilled professionals, newcomers, and emerging talent with meaningful employment opportunities. We can assist the DSRB in attracting and integrating qualified bilingual professionals while supporting Canada's commitment to linguistic duality.

• **Innovation, Entrepreneurship and SME Engagement** – Our extensive network of entrepreneurs, technology firms, startups, and small and medium-sized enterprises provides a strong foundation for collaboration. We can help facilitate meaningful connections between the DSRB and British Columbia's innovation ecosystem, accelerating the development and commercialization of cutting-edge technologies.

• **Economic and Community Resilience** – The SDÉCB has extensive experience in fostering sustainable economic growth and strengthening communities. We understand how major investments can be leveraged to create lasting local benefits, ensuring that the DSRB contributes not only to national security objectives but also to economic prosperity and inclusive growth.

The selection of Vancouver would send a powerful message about Canada's commitment to innovation, resilience, international cooperation, and economic leadership in the Pacific region. It would also position Canada to capitalize on emerging opportunities in defence technologies, cybersecurity, advanced manufacturing, critical infrastructure, and strategic investment.

The SDÉCB is fully committed to working alongside federal and provincial governments, industry leaders, academic institutions, and community partners to support the successful establishment and growth of the DSRB. We are confident that Vancouver offers the strategic advantages, talent, infrastructure, and collaborative environment necessary for the DSRB to become a world-class institution.

We respectfully encourage the Government of Canada to give Vancouver its fullest consideration as the preferred location for the Defence, Security and Resilience Bank. We would welcome the opportunity to further discuss how the SDÉCB can contribute to this important national initiative.

Thank you for your consideration.

Yours sincerely,



Eric Baranes
President
Société de Développement Économique de la Colombie-Britannique

seaspan SHIPYARDS

2 Pemberton Avenue
North Vancouver, BC V7P 2R2
Canada

(604) 988-3111
www.seaspan.com

November 17, 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Email: pm@pm.gc.ca

Dear Prime Minister Carney:

We are writing to express our strong support for Vancouver's consideration as the host city for the Defence, Security and Resilience Bank (DSRB).

As one of Canada's strategic partners building and maintain ships and submarines under the National Shipbuilding Strategy, we believe this initiative represents a significant opportunity for our country. Vancouver's strategic position as a gateway between NATO partners and Indo-Pacific allies, coupled with its robust financial sector and dynamic technology ecosystem, uniquely positions it as an optimal choice to advance the DSRB's mandate.

Our region offers unique advantages: a diverse and highly skilled talent pool, strong international connections, and a collaborative environment that fosters innovation and growth. Vancouver's accessibility, world-class infrastructure, and reputation as a global city further enhance its ability to attract top-tier professionals and international investment.

We stand ready to support this effort and collaborate with partners to ensure its success. Hosting the DSRB in Vancouver would not only strengthen Canada's defence and resilience capabilities but also create meaningful opportunities for Vancouver, and Canada, to exemplify its qualities as a global leader in the Pacific.

Sincerely,

D. Hargreaves

Dave Hargreaves
Senior VP, Strategy, Business Development and Communications

Canucks Sports & Entertainment | Aquilini Group
89 West Georgia Street
Vancouver, BC V6B 0N8

November 19, 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2

Via Email: pm@pm.gc.ca

Dear Prime Minister Carney:

Canucks Sports & Entertainment and Aquilini Group are pleased to support Vancouver's bid to become the headquarters of the Defence, Security and Resilience Bank (DSRB). With deep roots in Vancouver and experience across a diverse range of industries, including sports and entertainment, real estate development and construction, property management, hospitality, food and beverage, agriculture, aquaculture, technology, and renewable energy, we understand the importance of a diversified economy and the role that investment, infrastructure, and innovation play in supporting long-term prosperity.

Vancouver is a natural choice for an institution with a global mandate. Its strategic position on the Pacific, strong connections to international markets, diverse business community, and reputation as a globally connected city make it well suited to an organization focused on strengthening security and cooperation among allied nations. The city also offers the quality of life, talent, and international connectivity needed to attract expertise and build lasting global partnerships.

British Columbia brings significant economic strengths to this opportunity, with established and emerging capabilities in technology, clean energy, advanced manufacturing, critical minerals, infrastructure, and defence-related industries. Vancouver's ability to connect businesses, innovators, investors, and institutions across these sectors would provide the DSRB with access to a dynamic ecosystem and create opportunities for broader economic collaboration.

Our experience operating and investing across multiple industries has demonstrated the importance of a stable business environment, strong infrastructure, and thoughtful long-term investment. Establishing the DSRB in Vancouver would attract international expertise and capital, support high-value economic activity, and strengthen Canada's role in advancing global security and economic cooperation.

We believe Vancouver would be an exceptional home for the Defence, Security and Resilience Bank. Its establishment here would represent a meaningful opportunity for Canada to demonstrate leadership on the international stage while delivering lasting economic and strategic benefits for British Columbia and our global partners. We are pleased to support Vancouver’s bid and encourage the Government of Canada to give it strong consideration as the Bank’s future headquarters.

Sincerely,

Roberto Aquilini
Canucks Sports & Entertainment | Aquilini Group

Association of British Columbia Defence and Marine Industries

Association of British Columbia Defence and Marine Industries (ABCDMI)
201-2527 Beacon Avenue, Sidney, BC V8L 1Y1
778.430.2264
contact@abcmi.ca
www.abcmi.ca

November 19, 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2

Re: Host city for the headquarters of the Defence, Security and Resilience Bank (DSRB)

Dear Prime Minister Carney:

On behalf of the Association of British Columbia Defence and Marine Industries, I would like to congratulate you and the Government of Canada on the successful launch of the official proposal process to select the host city for the headquarters of the Defence, Security and Resilience Bank (DSRB). This important milestone demonstrates Canada's leadership in advancing a new multilateral institution that will strengthen defence, security, and resilience among allied nations while supporting innovation, investment, and long-term economic growth.

As Canada moves forward with selecting a host city, Vancouver stands out as a location uniquely equipped to support the Bank's long-term success and international mandate.

Vancouver is uniquely positioned to help the DSRB succeed from day one. As Canada's gateway to the Indo-Pacific and the only major Canadian city able to connect the Indo-Pacific, the Arctic, and Europe within a single operating day, Vancouver offers a strategic advantage that aligns directly with the Bank's global mission. Its strong financial sector, international connectivity, and close relationships with allied nations make it an ideal location for an institution dedicated to defence, security, and resilience.

British Columbia also offers the talent, innovation, and infrastructure required to support the DSRB's growth. The province is home to strengths in cybersecurity, artificial intelligence, quantum technologies, advanced manufacturing, clean energy, critical minerals, and defence-related industries. Combined with a highly skilled workforce and move-in-ready infrastructure, Vancouver offers the readiness needed to establish and scale the Bank's operations efficiently.

Just as importantly, British Columbia reflects Canada's reputation for stability, sound governance, and trusted international partnerships. These qualities provide a strong foundation

for a multilateral institution designed to foster allied cooperation and mobilize investment over the long term.

We believe that locating the DSRB headquarters in Vancouver would strengthen Canada's role in global security and resilience while attracting investment, supporting innovation, and generating lasting economic benefits. Vancouver offers the strategic location, talent, infrastructure, and international connections needed to help the DSRB achieve its full potential and deliver meaningful value for Canada and its allies.

Thank you for your leadership and for your consideration of Vancouver as the future home of the Defence, Security and Resilience Bank.

Sincerely,



Alex Rueben
Chief Executive Officer
Association of British Columbia Defence and Marine Industries (ABCDMI)

AmeeKha Solutions Inc.

2314 Mathers Avenue, West Vancouver, V7V2H6, BC
1(604)830-9555
Kessabar@ameekha.com

November 19, 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Email: pm@pm.gc.ca

Dear Prime Minister Carney:

On behalf of **AmeeKha Solutions Inc.**, I would like to congratulate you and the Government of Canada on the successful launch of the official proposal process to select the host city for the headquarters of the Defence, Security and Resilience Bank (DSRB). This important milestone demonstrates Canada's leadership in advancing a new multilateral institution that will strengthen defence, security, and resilience among allied nations while supporting innovation, investment, and long-term economic growth.

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We believe that locating the DSRB headquarters in Vancouver would strengthen Canada's role in global security and resilience while attracting investment, supporting innovation, and generating lasting economic benefits. Vancouver offers the strategic location, talent, infrastructure, and international connections needed to help the DSRB achieve its full potential and deliver meaningful value for Canada and its allies.

Thank you for your leadership and for your consideration of Vancouver as the future home of the Defence, Security and Resilience Bank.

Sincerely,



Karimah Es Sabar
CEO
AmeeKha Solutions Inc.

PORT of vancouver | Vancouver Fraser Port Authority

November 20, 2026

The Right Honourable Mark Carney, PC, MP
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, ON K1A 0A2
Email: pm@pm.gc.ca

Dear Prime Minister Carney:

On behalf of the Vancouver Fraser Port Authority, I would like to congratulate you and the Government of Canada on the successful launch of the official proposal process to select the host city for the headquarters of the Defence, Security and Resilience Bank (DSRB). This important milestone demonstrates Canada's leadership in advancing a new multilateral institution that will strengthen defence, security, and resilience among allied nations while supporting innovation, investment, and long-term economic growth.

As Canada moves forward with selecting a host city, Vancouver stands out as a location uniquely equipped to support the Bank's long-term success and international mandate.

Vancouver is uniquely positioned to help the DSRB succeed from day one. As Canada's gateway to the Indo-Pacific and the only major Canadian city able to connect the Indo-Pacific, the Arctic, and Europe within a single operating day, Vancouver offers a strategic advantage that aligns directly with the Bank's global mission. Its strong financial sector, international connectivity, and close relationships with allied nations make it an ideal location for an institution dedicated to defence, security, and resilience.

British Columbia also offers the talent, innovation, and infrastructure required to support the DSRB's growth. The province is home to strengths in cybersecurity, artificial intelligence, quantum technologies, advanced manufacturing, clean energy, critical minerals, and defence-related industries. Combined with a highly skilled workforce and move-in-ready infrastructure, Vancouver offers the readiness needed to establish and scale the Bank's operations efficiently.

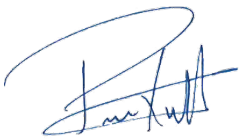
Just as importantly, British Columbia reflects Canada's reputation for stability, sound governance, and trusted international partnerships. These qualities provide a strong foundation for a multilateral institution designed to foster allied cooperation and mobilize investment over the long term.

We believe that locating the DSRB headquarters in Vancouver would strengthen Canada's role in global security and resilience while attracting investment, supporting innovation, and generating lasting economic benefits. Vancouver offers the strategic location, talent,

infrastructure, and international connections needed to help the DSRB achieve its full potential and deliver meaningful value for Canada and its allies.

Thank you for your leadership and for your consideration of Vancouver as the future home of the Defence, Security and Resilience Bank.

Sincerely,



Peter Xotta
President & CEO
Vancouver Fraser Port Authority

cc Alexa Young, Vice President, Government, External and Environmental Affairs

Bridgitte Anderson, President & CEO, Greater Vancouver Board of Trade

Peter Armstrong, Co-chair, Security Bank Bod

November 23, 2026

The Right Honourable Mark Carney, P.C., M.P.
Prime Minister of Canada
Office of the Prime Minister
80 Wellington Street
Ottawa, Ontario K1A 0A2

Re: Vancouver's proposal to host the Defence, Security and Resilience Bank

Dear Prime Minister Carney,

On behalf of EarthDaily Analytics, I would like to congratulate you and the Government of Canada on the launch of the official proposal process to select the host city for the headquarters of the Defence, Security and Resilience Bank (DSRB). This milestone demonstrates Canada's leadership in advancing a new multilateral institution that will strengthen defence, security, and resilience among allied nations while supporting innovation, investment, and long-term economic growth. I am writing to give EarthDaily's full support to Vancouver's proposal.

EarthDaily is a Canadian Earth observation company headquartered in Vancouver. We are building and operating a constellation of satellites, financed with private capital, that is designed to image nearly all of the world's land and coastal waters every day. Our business is dual-use by design: the same daily imagery can support Arctic and maritime surveillance for defence and security agencies and help governments and industry manage wildfire, agricultural, and other environmental risks. Defence, security, and resilience are the three parts of the Bank's mandate, and our work touches each of them. We know first-hand how much long-term capital it takes to build capability of this kind, and we would welcome the Bank as a neighbour.

Vancouver is well positioned to help the DSRB succeed from day one. It is Canada's gateway to the Indo-Pacific and the only major Canadian city able to connect the Indo-Pacific, the Arctic, and Europe within a single operating day, a strategic advantage that aligns directly with the Bank's global mission. Its strong financial sector, international connectivity, and close relationships with allied nations make it an ideal location for an institution dedicated to defence, security, and resilience.

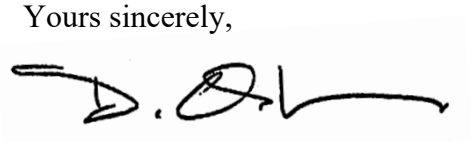
British Columbia also offers the talent, innovation, and infrastructure required to support the DSRB's growth. The province has strengths in space and Earth observation, cybersecurity, artificial intelligence, quantum technologies, advanced manufacturing, clean energy, critical minerals, and defence-related industries. EarthDaily draws on that talent every day. Combined with move-in-ready infrastructure, it gives Vancouver the readiness needed to establish and scale the Bank's operations efficiently.

Just as importantly, British Columbia reflects Canada's reputation for stability, sound governance, and trusted international partnerships. These qualities provide a strong foundation for a multilateral institution designed to foster allied cooperation and mobilize investment over the long term.

We believe that locating the DSRB headquarters in Vancouver would strengthen Canada's role in global security and resilience while attracting investment, supporting innovation, and generating lasting economic benefits for Canada and its allies.

Thank you for your leadership and for your consideration of Vancouver as the future home of the Defence, Security and Resilience Bank.

Yours sincerely,



Don Osborne
President & CEO

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